

Q3 2025

# An investment company focusing on the Nordic private equity market

NAXS is an investment company listed on NASDAQ Stockholm, focusing primarily on private equity funds with a Nordic focus.

On September 8, 2025, an extraordinary general meeting of the company resolved to amend the Company's investment mandate to allow for an orderly liquidation process of its existing portfolio of assets and the payment of an extra dividend to the shareholders of SEK 16 per share.

Following a change of controlling shareholder in the Company, a new board of directors was appointed at an extraordinary general meeting held on November 12, 2025.



# NAXS offers a diversified exposure to the private equity market through a listed share\*

- → 12 active private equity funds from 7 managers
- → exposure to large, mid and small cap segments
- → 63 portfolio companies as of Q3 2025
- → since inception, underlying funds have acquired 193 portfolio companies, 130 of which have been fully exited, generating an average IRR of 17%

### Attractive distribution policy\*:

The 2025 AGM approved the payment of a dividend of SEK 4.25/share representing 5.8% of NAV and a dividend yield of 8.4%













NAXS also provides an

exposure to selected

direct investments\*:

→ 5 listed equity investments (Nasdag,

& Euronext Growth Oslo)

→ 4 unlisted equity investments

Nasdag First North, Nasdag Copenhagen,















<sup>\*</sup> on September 8, 2025, an extraordinary general meeting of the company resolved to amend the Company's investment mandate to allow for an orderly liquidation process of its existing portfolio of assets and the payment of an extra dividend to the share holders of SEK 16/share. Following a change of controlling shareholder in the Company, a new board of directors was appointed at an extraordinary general meeting held on November 12, 2025

# Fund portfolio (Q3 2025)\*

The total exposure to Private equity fund investments represents approx. 80% of NAV as of Q3 2025

### Apax.

### **Apax Europe VII LP**

Fund size: MEUR 11.000 Segment: large cap Vintage: 2007

Geographic focus: Europe/Global NAXS initial commitment: MEUR 15

www.apax.com



### JAB Consumer Fund GCB III

Fund size: MUSD 3.800 Segment: large cap Vintage: 2020 Geographic focus: Global

NAXS initial commitment: MEUR 5

www.jabholdco.com



### Celero Capital Fund E AB

Fund size: n/a Segment: small cap Vintage: 2023

Geographic focus: Nordic

NAXS initial commitment: MEUR 3.2

www.celerocapital.com

### **\ALEDO**

### Valedo Partners Fund II AB

Fund size: MEUR 2.000 Segment: small cap Vintage: 2011

Geographic focus: Sweden
NAXS initial commitment: MSEK 65

www.valedopartners.com

### NORDIC CAPITAL

### Nordic Capital Fund X LP

Fund size: MEUR 6.100 Segment: large cap Vintage: 2020

Geographic focus: Northern Europe/US
NAXS initial commitment: MEUR 2

www.nordiccapital.com



### **Equip Capital SPV**

Fund size: MEUR 310

Segment: small cap (continuation vehicle)

Vintage: 2024

Geographic focus: Norway/Nordic NAXS initial commitment: MEUR 1.3

www.equip.no



### Mimir Invest AB

Fund size: <MSEK 500 Segment: small cap Vintage: 2017

Geographic focus: Primarily Nordic NAXS initial commitment: MSEK 50

www.mimirinvest.com

### NORDIC CAPITAL

### Nordic Capital Evo I LP

Fund size: MEUR 1.200 Segment: mid cap Vintage: 2021

Geographic focus: Northern Europe
NAXS initial commitment: MEUR 1

www.nordiccapital.com



### JAB Consumer Fund GCB II

Fund size: MUSD 5.000 Segment: large cap Vintage: 2018 Geographic focus: Global

NAXS initial commitment: MUSD 5

www.jabholdco.com



### Mimir Industries AB

Fund size: <MSEK 500 Segment: small cap Vintage: 2022

Geographic focus: Nordics NAXS initial commitment: MSEK 75

www.mimirinvest.com



### **Equip Capital Fund I LP**

Fund size: MNOK 1.900 Segment: small cap Vintage: 2020

Geographic focus: Norway/Nordic NAXS initial commitment: MNOK 20

www.equip.no



### JAB Consumer Fund JCP V

Fund size: MEUR 4,000 Segment: large cap Vintage: 2022

Geographic focus: Global NAXS initial commitment: MEUR 5

www.jabholdco.com

<sup>\*</sup> In addition, NAXS' portfolio comprises 1 fund that has divested all its portfolio companies and is in dissolution process (Nordic Capital CV1)

# Direct investments portfolio (Q3 2025)\*

Direct investments represent approx. 12% of NAV as of Q3 2025



Scout Gaming Group AB
Sector: iGaming
Type of instrument: listed share
(Nasdaq First North)
Year of initial investment: 2017
Initial investment: MSEK 9.3 (partially divested)
www.scoutgaminggroup.com



Krispy Kreme
Sector: Fast food casual
Type of instrument: listed shares
(Nasdaq, co-investment with JAB
Holding)
Year of initial investment: 2021
Initial investment: MUSD 0.8
www.krispykreme.com



Awilco Drilling PLC
Sector: Oil & Gas
Type of instrument: de-listed share
(under liquidation)
Year of initial investment: 2018
Initial investment: MNOK 37.7
www.awilcodrilling.com

### novonesis

Novonesis
Sector: bioscience
Type of instrument: listed share
(Nasdaq Copenhagen)
Year of initial investment: 2022
Initial investment: MDKK 1.4
www.novonesis.com.

### **JACKTEL**

Jacktel AS
Sector: Oil & Gas
Type of instrument: unlisted shares
(registered on Euronext NOTC)
Year of initial investment: 2018
Initial investment: n/a (conversion of bonds)
www.macro-offshore.com



Keurig Dr Pepper Sector: beverage/non-alcoholic Type of instrument: 2020 Year of initial investment: 2020 (inkind distribution from JAB-GCB II) Initial investment: MUSD 2.1 www.keurigdrpepper.com



Pret Panera Company
Sector: Fast casual dining
Type of instrument: unlisted shares (coinvestment with JAB Holding)
Year of initial investment: 2020
Initial investment: KUSD 94.2
www.panerabread.com
www.pret.com

### Reledo

Reledo

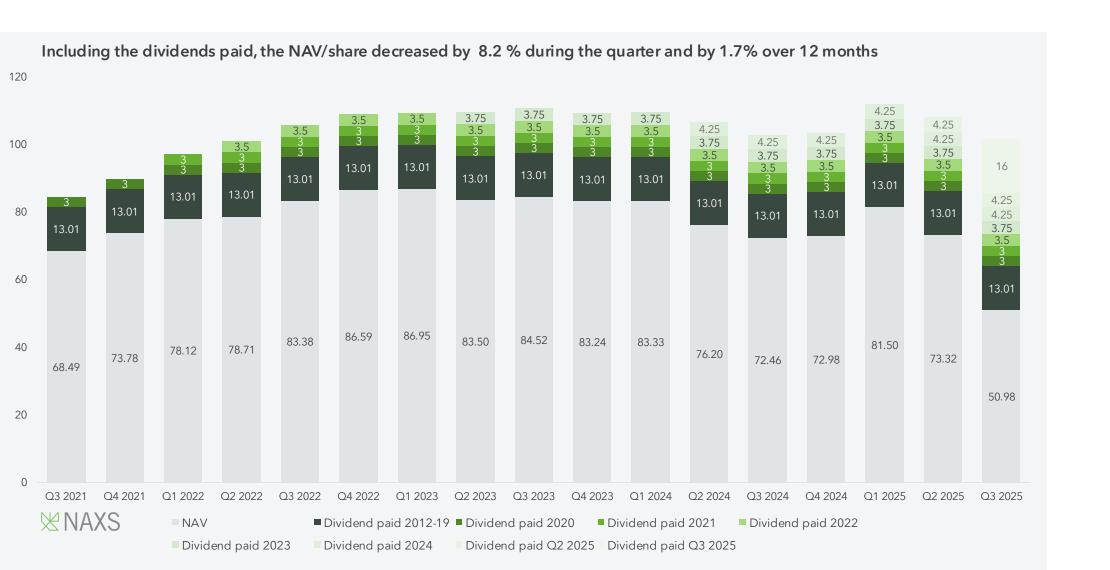
Sector: facility management
Type of instrument: unlisted shares (coinvestment with Celero Capital Fund
(E) AB
Year of initial investment: 2023
Initial investment: MSEK 5.7
www.reledo.se



Panera Brands
Sector: Fast casual dining
Type of instrument: unlisted shares (coinvestment with JAB Holding)
Year of initial investment: 2023
Initial investment: MUSD 1.0
www.panerabread.com

<sup>\*</sup> Direct investments are referred to as "Other Investments" in NAXS's reporting

# NAV development Q3 2021 - Q3 2025



# NAXS: on a street near you...















# ... and in the press



Apax lägger bud på Norva24 med 58% premie

## RealDeals

Equip Capital exits No Dig Alliance to Ambienta



Svenskt riskkapitalbolag säljer lakritstillverkare till Kina

**BREAKIT** Nordic Capital köper nordisk SaaS-plattform – omsätter nästan 200 miljoner

# Realtid

Naxs investerar 1,3 miljoner euro i Equip Capital SPV



**Nordic Capital säljer** specialdiagnostikbolag för 28,5 miljarder kronor



# Key figures Q3 2025

Equity (NAV)

565

MSEK SEK 50.98/share NAV change during the quarter (incl. dividends paid)

-8.2%

Percent

Private equity fund investments and Other Investments

517

MSEK 92 percent of equity

Net cash

43

MSEK 7 percent of equity Share price

40.00

SEK (closing price at the Q3 reporting date 03.11.2025)

Discount to NAV

22%

Percent (compared to 30.09.2025 NAV)

# **Investment policy & Company facts**

### Investment criteria

Investments in private equity funds, which have one or more of the Nordic countries (Denmark, Finland, Norway and Sweden) as their investment focus
Investment alongside private equity funds and other alternative assets funds
Up to 40% of NAV may be invested in any securities or assets in any jurisdiction

### Investment size and diversification

NAXS intends to hold a diversified portfolio of investments However, based on market conditions, up to 40% of NAV may be placed in a single investment

### Dividend policy

50-75% of profit after tax, excluding unrealized income and costs

### Financing & management of net cash

Fund investments are financed through equity Liquid assets/net cash are invested in secure short-term interest-bearing instruments or bank accounts only

### H2 2025 update

On September 8, 2025, an extraordinary general meeting of the company resolved to amend the Company's investment mandate to allow for an orderly liquidation process of its existing portfolio of assets and the payment of an extra dividend to the shareholders of SEK 16/ share Following a change of controlling shareholder in the Company, a new board of directors was appointed at an extraordinary general meeting held on November 12, 2025

### Legal form

A public limited liability company incorporated under Swedish law

### Number of shares

11,007,585 share (single share class)

### Advisory service fee

1% of reported NAV up to SEK 1.0bn, and 0.5% over SEK 1.0bn

### Performance fee

5.0%, after a 5.0% preferred return to investors

### Listing

Nasdaq OMX Stockholm

### Ticker

NAXS SS in Bloomberg NAXS.ST in Reuters

### Auditor

Ernst & Young

### Reporting

Aggregate NAV reported on a quarterly basis



# Appendix

# **Executives**

# Børge Johansen Interim CEO & director

### (1974)

Interim CEO and independent Director nominated by QVT

Independent investor and a board member of Sector Alarm. Mr. Johansen previously was the Chief Executive Officer of Aurora LPG Prior to Aurora, Mr. Johansen held research and investment management positions covering the maritime sector at Oslo Asset Management AS and Camegie Investment Bank. He also brings several years of experience in M&A and corporate finance from engagements at Creo Advisors and Andersen Consulting

Mr. Johansen holds an MSc from the Norwegian University of Science and Technology

# Gösta Lundgren



### (1955)

CFO of NAXS since 2007

Previously, Mr. Lundgren was CFO of Korbe Fastigheter KB, Max Matthiessen AB and Varyag Resources. He also was an auditor with Osborne Johnson Revisionsbyrå AB.

Mr. Lundgren has a BSc in business administration and an LL.M. degree from Uppsala University

# **Investment advisory**

## Amaury de Poret



# Naccess Partners AB Investment advisor

### (1971)

Co-founder of the NAXS Group

Over 20 years of private equity and alternative assets experience

Previously, Mr. de Poret worked the in private equity and merger & acquisition practices of leading international law firms (lastly at the Stockholm office of White & Case). Prior to that, he was part of the management team of a private equity fund managed out of São Paulo, Brazil and Washington DC

Mr. de Poret is a Swiss-qualified attorney and holds a LL.B. from the University of Fribourg, Switzerland

# Jacob Hultengren Naccess Partners AB Investment advisor

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### (2001)

Part-time analyst

Mr. Hultengren joined Naccess Partners in 2025 on a part-time basis while completing his Master studies at the Stockholm School of Economics.

Mr. Hultengren has experience in retail banking and has also worked as an Audit Associate at KPMG. He holds a B.Sc. in Business and Economics from Lund University



# **Board of Directors**

# Oliver Molse



### (1992)

Founder and Chief Executive Officer of Molcap Invest AB, a Nordic investment company focused on public and private market investments

Mr. Molse has extensive experience within investments, capital markets, and corporate finance, with a background in equity research and active involvement in several entrepreneurial and investment ventures. Oliver's focus areas include long-term ownership, value creation, and capital allocation across both listed and unlisted assets

Mr. Molse studied Economics and Finance at Lund University

# Thor Åhlgren Director



### (1997)

Works with investments at Molcap Invest AB.

Mr. Åhögren serves on the boards of Mysafety Group AB (listed on Nasdaq Stockholm) and Auriant Mining AB (previously listed on Nasdaq First North until February 2025). His previous experience includes roles as a stockbroker at Avanza Bank and in corporate finance at Naventus Corporate Finance

Mr. Åhlgren holds an M.Sc. in Applied Mathematics and a B.Sc. in Mechanical Engineering from KTH Royal Institute of Technology

Mr. Åhlgren is independent in relation to the Company and its management, but not independent in relation to the Company's major shareholders

# Børge Johansen Director & Interim CEO



### (1974)

Independent investor and a board member of Sector Alarm. Mr. Johansen previously was the Chief Executive Officer of Aurora LPG Prior to Aurora, Mr. Johansen held research and investment management positions covering the maritime sector at Oslo Asset Management AS and Camegie Investment Bank. He also brings several years of experience in M&A and corporate finance from engagements at Creo Advisors and Andersen Consulting

Mr. Johansen holds an MSc from the Norwegian University of Science and Technology

Mr. Johansen is independent in relation to the Company, its management and the Company's major shareholders

# Niclas Winberg Director



### (1988)

Founder of Dura, a group of companies dedicated to upgrading and maintaining the ageing real estate infrastructure through specialist expertise in roofing, ventilation, and related building services. Founded in 2022, Dura has quickly grown to generate around SEK 800 million in annual revenues.

Before founding Dura, Mr. Winberg spent over a decade in M&A and private equity, working with firms such as Keystone Advisers and SEB Private Equity.

Mr. Winberg holds a bachelor's degree in economics from Lund University

Mr. Winberg is independent in relation to the Company, its management and the Company's major shareholders



# Selected definitions\*

### Commitment

The maximum amount that a limited partner agrees to invest in a fund

### **IRR**

The internal rate of return generated annually from cash flows between NAXS and the underlying private equity funds relating directly to investments in portfolio companies after deduction of the funds' carried interest but without deduction of the funds' management fees

### Net asset value

The fair value of total assets, less net debt (corresponds to equity)

### Net cash

Cash and cash equivalents, short-term investments and interest-bearing current and long-term receivables, less interest-bearing current and long-term liabilities

### Other Investments

Investments in financial instruments other than private equity funds

### Private equity fund investments

Fair value of investments in private equity funds

### Total exposure to private equity fund investments and Other Investments

Private equity funds investments and remaining commitments to private equity funds, as well as other investments

<sup>\*</sup>For a full set of definitions please refer to the last page of the Company's financial reports



# Contact information

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(share and trading information)

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